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LAURIS NORSTAD: Papers, 1930-87

Accession A94-5
Processed by: DJH
Date Completed: July 1992

On June 15, 1986, General Lauris Norstad agreed to donate his personal papers to the Eisenhower Library. The Library received the papers in several shipments between 1986 and 1989.

Linear feet of shelf space: 62
Approximate number of pages: 116,800
Approximate number of items: 60,000

An instrument of gift for these papers was signed by Mrs. Isabel Norstad in November 1993. Literary rights in the unpublished writings of General Norstad in this collection and in all other collections of papers received by the United States have been donated to the public. Under terms of the instrument of gift the following classes of documents are withheld from research use:

1. Papers which constitute an invasion of personal privacy or a libel of a living person.
2. Papers which are required to be kept secret in the interest of national defense or foreign policy and are properly classified.

SCOPE AND CONTENT NOTE

The Papers of General Lauris Norstad, United States Air Force officer, cover the period 1930 to 1987, with the bulk of the materials falling into the years 1942-1962. Norstad held various staff positions overseas and in Washington D.C. during and after World War II before serving in several European commands leading to his appointment as Supreme Allied Commander Europe (SACEUR) in 1956. A small segment of these papers are dated 1969-1974 when Norstad served as a member of the President's Commission on an All-Volunteer Armed Force and as a member of the General Advisory Committee on Arms Control and Disarmament.

General Norstad, born March 24, 1907 in Minneapolis, Minnesota, grew up in Red Wing, Minnesota where he attended high school. After developing an interest in military service, Norstad secured an appointment to the United States Military Academy where he graduated in 1930 with a commission as a second lieutenant of cavalry.

In 1931 Norstad transferred to the Air Corps, thus beginning his long career as an air force officer. During the 1930s Norstad served as Commander of the 18th Pursuit Group at Schofield Barracks, Hawaii; as Adjutant, 9th Bombardment Group, and as Officer-in-Charge, 9th Bombardment Group Navigation School, at Mitchel Field, New York. During the period of these assignments Norstad married Isabelle Helen Jenkins.

When the United States entered World War II in December, 1941, Norstad was Assistant Chief of Staff For Intelligence, Air Force Command Headquarters at Langley Field, Virginia and Bolling Field, District of Columbia. Army Air Forces Commander Henry "Hap" Arnold, impressed with Norstad's ability, named him to his advisory council in February 1942 to conduct long-range planning. In August Norstad became Assistant Chief of Staff For Operations of the Twelfth Air Force and was sent to North Africa to plan aerial strategy for Operation TORCH. At this time Norstad served under General Eisenhower, who later characterized Norstad as "sound, able, sensible, loyal, and tireless." During the summer of 1943 Norstad helped plan air operations to accompany Allied assaults in Sicily and Italy.

Norstad's military career was marked by a rapid rise through the ranks. At age thirty-six he became in 1943 one of the youngest brigadier generals in the Army Air Force. Nine years later he became the youngest American officer to achieve four-star rank. In December, 1943 Norstad was appointed Director of Operations of the Mediterranean Allied Air Forces. He helped plan bombing missions aimed at destroying Axis oil installations and interdicting highways in the Balkans and in Italy. He participated in several major operations including ANVIL, DIADEM, SHINGLE, and FRANTIC, an attempt to obtain the Soviet Union's cooperation in shuttle bombing operations. Norstad, with an eye on the political aspects of military operations, advocated a strategy aimed at blocking the Russians from Germany by an Allied push through Yugoslavia's Ljubljana Gap into Austria and Hungary, and then through eastern Germany and western Poland.

In August 1944 Norstad was transferred to Washington, D.C. where he became Chief of Staff of the Twentieth Air Force. There, he assisted in planning B-29 bombing missions against Japan and worked as one of a group of air force officers who participated in planning the atomic bombing of Japan. After the war, Norstad, because of his exposure to atomic warfare, served on the Spaatz Board which studied the effects of the atomic bomb on employment, size, organization, and composition of the post-war United States Air Force. In 1946 he was appointed Director of the Plans and Operations Division, War Department General Staff, and charged with planning the size and utilization of the Air Force. He was partly responsible for securing equal status for the Air Force with the Army and Navy in the new national military establishment. From October 1947 through October 1950, Norstad, as Acting Vice Chief of Staff For Operations of the Air Force, was charged with the responsibility for implementing aerial defense and attack plans in case of emergency.

Norstad's assignment in October 1950 as Commander in Chief, United States Air Force in Europe, began more than twelve years of European service. His close association with the North Atlantic Treaty Organization's military forces started almost immediately; in April, 1951 he became Commander of Allied Air Forces in Central Europe. On July 27, 1953 he was named Air Deputy, SACEUR, and in November 1956 he assumed command of NATO forces.

Norstad took over the NATO command with a reputation as an outstanding planner. He brought to the post an adept political mind and sharp diplomatic skills which he put to immediate use by encouraging European political leaders to engage in diplomatic talks with SHAPE. His political adroitness paid off, for he earned the respect of such strong personalities as Konrad Adenauer and Charles De Gaulle.

Norstad's years at Supreme Headquarters Allied Powers Europe (SHAPE) were eventful ones. No sooner had he taken command than he felt compelled to resist a British proposal to withdraw about one-third of the United Kingdom's army from continental Europe. Norstad expressed his opposition to this move in public speeches and in private negotiations. Eventually a compromise was reached whereby the size of the troop withdrawal was reduced and portions of it were delayed.

The development of nuclear strategy occupied much of Norstad's time at SHAPE. He became a staunch advocate of NATO becoming a fourth nuclear power through the creation of a multinational atomic authority. He attempted to establish machinery for authorizing NATO's use tactical atomic weapons while still retaining United States control over them. Resistance within NATO, combined with a lack of support from the Kennedy Administration which sharply changed policy on nuclear strategy, resulted in the demise of the "Norstad Plan".

Norstad experienced opposition from the French Government on such issues as locating missile sites in France, expending nuclear weapons, integrating fighter air forces, and withdrawing French ships from the Organization's Mediterranean fleet. Norstad also dealt with a wide range of questions involving command relationships and organizations, disarmament proposals,

German rearmament, missile deployments and personnel, as well as crises over Berlin between 1958 and 1961. The Cuban Missile Crisis of October 1962 delayed his departure from SHAPE for two months. Norstad also carried during these years the responsibilities of the Commander-in-Chief, United States European Command.

While engaging in private negotiations and planning for these myriad matters, Norstad continually promoted NATO's mission publicly. He was NATO's strategy as essentially one of deterrence employing three basic ingredients:

1. Sufficient forces to insure that no attack against NATO could succeed.
2. The will and determination to use these forces should the need arise.
3. A potential aggressor's certain knowledge of the existence of the forces and the determination to use them.

Norstad appears to have been an articulate and forceful spokesman for NATO and for an active role for SACEUR in formulating policies. This advocacy role probably helped earn him respect from European leaders as well as his colleagues at SHAPE. His strong convictions, however, may have exacerbated his differences with the Kennedy Administration, thereby hastening his replacement as SACEUR.

After leaving SHAPE and retiring from military service, General Norstad became President and later Chairman of Owens-Corning Fiberglass Corporation. In 1969 President Richard Nixon called Norstad back to public service, asking him to serve on the President's Commission on an All-Volunteer Armed Force, a duty Norstad performed until 1972 when the Commission completed its work and published its recommendations. President Nixon also called on Norstad to serve on the General Advisory Committee on Arms Control and Disarmament from 1969 to 1974.

General Norstad spent the last years of his life in Tucson, Arizona where he died on September 12, 1988.

The Papers of Lauris Norstad, which are organized into thirteen series, consist of approximately 93,000 pages. The papers contain little information on General Norstad's life prior to 1942 or his connection with Owens-Corning. His personal and family life is reflected occasionally in such files as folders titled "Fishing" or "Wedding". Essentially, however, the papers cover General Norstad's public career from 1942 until 1974. His many activities and responsibilities as an air force officer are indicated by the diverse topics covered in this collection. General Norstad's tenure as SACEUR is especially well-documented, in part because his staff conscientiously gathered and copied materials reflecting Norstad's influence on the formulation of NATO policies.

Although General Norstad was named SACEUR by President Eisenhower, he held the command through the first two years of the Kennedy Administration. His files contain a large volume of material for these years and, consequently, constitute an important source of information on both

the Eisenhower and Kennedy Administration policies on NATO in general as well as on such specific topics as atomic weapons, Berlin, SHAPE exercises, disarmament France, Germany, missiles, military planning and related matters. Even the Cuban Missile Crisis of 1962 affected Norstad at SHAPE; his papers include a file of messages generated at the height of the crisis.

While seven series in these papers cover Norstad's years at SHAPE, three of them--the Country, Policy and Subject Series--are especially important for documenting high-level SHAPE/NATO policies. In addition to illuminating the subjects noted above, these series also shed light on General Norstad's relations with high officials. These include Presidents Eisenhower and Kennedy, Secretaries of Defense Thomas Gates and Robert McNamara; Secretaries of State John Foster Dulles, Christian Herter and Dean Rusk; NATO Secretaries General Paul Henri Spaak and Dirk Stikker; and Generals Nathan Twining, Lyman Lemnitzer, and Bruce Clarke.

The remaining four series covering Norstad's years at SHAPE, the Organizations and Associations, Personal Name, Speech and Trip Series, are comprised largely of routine correspondence, speeches and trip schedules. These contain information on General Norstad's duties as SACEUR and especially as Commander-in-Chief, United States European Command (CINCEUR). Material concerning censorship questions and indoctrination raised in the controversy over General Edwin Walker's allegations against the armed forces newspaper, Overseas Weekly, and information on the use of United States military personnel in motion picture and television productions can be found in the Organizations and Associations Series and the Personal Names Series. Evidence of European sensitivities over the role of West Germany in NATO can be found in correspondence regarding the appointment of General Hans Speidel as Commander, Land Forces, Central Europe. This, too, is found in the Organizations and Associations Series.

General Norstad's Pre-SACEUR files for the years 1950-1956 are not as complete or as detailed as are those for his SACEUR period. These do, however, contain messages and correspondence on NATO command organization and strategy, atomic weapons, Deputy SACEUR Field Marshal Bernard Montgomery, SHAPE exercises, French North Africa, Iran, and the Middle East, along with personnel matters. The numbered Eyes Only folders in the Pre-SACEUR Messages and Correspondence series include a rich variety of messages, letters, and memoranda on policy matters, sensitive areas such as Iran, delicate personal situations such as the health of the Queen of Libya, and personalities.

General Norstad also played an important role in planning aerial operations during World War II and in developing the United States Air Forces as an important branch of the post-war military establishment. In contrast to his SHAPE files, papers filed in the Mediterranean and Pentagon Series, are virtually entirely open for research. His World War II materials document the theory and practice of air power during the war through such materials as operations plans and reports, bombing analyses, air intelligence summaries, messages, studies and photographs. These papers cover, in addition to the operations of the Allied Mediterranean Air Forces in North Africa, the Mediterranean, Italy, and Western Europe, and Allied relations with the Russians during shuttle bombing missions. Considerable information on waging aerial war against Japan in 1944 and

1945 is also found in these papers. Also noteworthy is a file on the United States Air Force's role in the development of atomic bombs after World War II, official correspondence regarding most military issues of the late 1940s, information on the Korean War, and materials concerning the unification of the armed forces. General Norstad's correspondents during these years included Generals Henry Arnold, Dwight Eisenhower, Curtis LeMay, Carl Spaatz and Hoyt Vandenberg, along with civilian officials within the War and Defense Departments.

The Miscellaneous Series cuts across various periods of General Norstad's career and contains correspondence pertaining to the Atlantic Council, the Republican Party's Critical Issues Council and the Vietnam War during the 1960s. Also found here are minutes of meetings of the President's Commission on an All-Volunteer Armed Force and correspondence concerning the Commission's work during the period 1969-1972, and material on the General Advisory Committee on Arms Control and Disarmament. General Norstad's correspondence during the 1960s and 1970s included letters exchanged with General Eisenhower and with various United States and foreign government leaders including Presidents John F. Kennedy, Lyndon Johnson, Richard Nixon, Gerald Ford, and Jimmy Carter, plus Dirk Stikker, Prince Bernhard, Stuart Symington and many others. This series also contains appointment books covering the period 1948-1977, speech background material and texts of General Norstad's speeches delivered in the United States, officer commissions, a diploma, and address cards.

Almost 17,000 pages in the Norstad Papers remain security classified and unavailable for research as of November 1988. These fall entirely within the SACEUR and Pre-SACEUR periods, 1951-1962. A high percentage of three key series for the SACEUR years--the Country, Policy and Subject Series--is security classified. At this time, classification is a major barrier to research on Norstad's tenure as SACEUR. The presence of large numbers of documents classified by SHAPE, NATO, or by foreign governments, and the continuing sensitivity of many of the subjects, combined with the lack of a NATO declassification program, insures that security classification will remain a major constraint on research in this collection for years to come.

Most series in the Norstad Papers were well-organized when the Eisenhower Library received the collection; their original arrangement has been retained. Some materials were not in any apparent order and were either arranged into series or interfiled into established series by a staff archivist. The papers contained a large quantity of thermofax and other types of deteriorating documents when processing began. Preservation work aimed at saving these items was undertaken concurrently with other processing functions performed on the collection. Several hundred photographs and four museum items were removed from the papers and transferred to the Library's audio-visual section and the Eisenhower Museum, respectively.

BIOGRAPHICAL NOTE

| | |
|----------------|--|
| March 24, 1907 | Born in Minneapolis, Minnesota |
| 1930 | Graduated from the United States Military Academy as second lieutenant of cavalry |
| 1931 | Transferred to Air Corps |
| 1933 | Assumed command of 18th Pursuit Group, Schofield Barracks, Hawaii |
| 1935 | Married Isabelle Helen Jenkins |
| 1936-39 | Served as Adjutant, 9th Bombardment Group |
| 1939 | Named Officer in Charge, 9th Bombardment Group Navigation School, New York |
| 1941 | Served as Assistant Chief of Staff For Intelligence, Air Force Command Headquarters, Langley Field, Virginia and Bolling Field, District of Columbia |
| February 1942 | Named to General Henry Arnold's Advisory Council |
| August 1942 | Became Assistant Chief of Staff For Operations 12th Air Force |
| October 1942 | Sent to North Africa to plan air strategy for Operation TORCH |
| Summer 1943 | Planned air operations in Sicily and Italy |
| December 1943 | Appointed Director of Operations for Mediterranean Allied Air Forces |
| August 1944 | Assigned as Chief of Staff, 20th Air Force |
| June 1946 | Appointed Director of Plans and Operations Division, War Department, General Staff |
| 1947-50 | Served as Acting Vice-Chief of Staff for Operations, United States Air Force |
| October 1950 | Appointed Commander-in-Chief, United States Air Forces in Europe |
| April 2, 1951 | Appointed Commander of Allied Air Forces in Central Europe |
| July 5, 1952 | Appointed youngest American officer to attain rank of General |
| July 27, 1953 | Appointed Air Deputy to Supreme Allied Commander, Europe |

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| November 20, 1956 | Appointed Supreme Allied Commander, Europe |
| September 15, 1958 | Appointed head of new United States European Command |
| January 1963 | Resigned as Supreme Allied Commander, Europe and retired from military service |
| 1964-1972 | President and Chairman, Owens-Corning Fiberglass Corporation |
| 1969-1972 | Member of President's Commission on an All-Volunteer Armed Force |
| 1969-1974 | Member of General Advisory Committee on Arms Control and Disarmament |
| September 12, 1988 | Died, Tucson, Arizona |

DESCRIPTION OF SERIES

| <u>Box No.</u> | <u>Series</u> |
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|------|----------------------------------|
| 1-19 | MEDITERRANEAN SERIES, 1942-1944. |
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Nineteen containers. Covers General Norstad's duties as Assistant Chief of Staff For Operations, 12th Air Force, and Director of Operations of Mediterranean Allied Air Forces. Contains messages, reports, operations plans, minutes of staff meetings, operations analysis reports, intelligence summaries, bulletins, reports, field manuals and monographs. Arranged alphabetically by subject.

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|-------|-----------------------------|
| 20-33 | PENTAGON SERIES. 1944-1950. |
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Fourteen containers. Relates to General Norstad's activities as Chief of Staff, 20th Air Force, Director of Plans & Operations Division, War Department General Staff, and Vice Chief of Staff For Operations, United States Air Force. Contains correspondence, memoranda, messages, reports, maps, statements, testimonies, and speeches. Arranged alphabetically by subject.

| | |
|-------|--|
| 34-36 | GENERAL ALFRED GRUENTHER TRIP SERIES. 1951-1956. |
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Three containers. Concerns General Alfred Gruenther's trips while serving as Chief of Staff to SACEUR from 1951-1953 and as SACEUR from 1953-1956. Consists of a portion of General Gruenther's files which apparently were inadvertently mixed with General Norstad's Papers at SHAPE. Contains trip schedules, statements, correspondence and memoranda and a summary of a conference on women's activities in Europe. Arranged alphabetically by country and chronologically within each country folder.

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|-------|--|
| 37-42 | PRE-SACEUR MESSAGE AND CORRESPONDENCE SERIES. 1950-1956. |
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Six containers. Consists of incoming and outgoing messages, message synopses, correspondence, memoranda and statements relating to General Norstad's duties as Commander of US and Allied Air Forces in Europe and Air Deputy to SACEUR. Arranged chronologically except for a segment of Eyes Only folders arranged numerically. About 50% of the series was security classified at the time of processing.

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| 43-46 | PRE-SACEUR SUBJECT SERIES. 1950-1957. |
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Four containers. Consists of a mixture of official and personal correspondence as well as inventories, chronologies, indexes, speeches, statements, reports and biographical data. Arranged alphabetically by subject, with the correspondence arranged by year. About one-eighth of this series was security classified when the papers were processed.

47-50 COUNTRY SERIES. 1956-1962.

Four containers. Includes correspondence, memoranda, memoranda of conversations, messages and reports documenting General Norstad's communications with individual NATO countries during his tenure as SACEUR. Arranged alphabetically by country and chronologically within each folder. Almost 80% of this series of high-level material was security classified when the papers were processed.

51-56 ORGANIZATIONS AND ASSOCIATIONS SERIES. 1956-1962.

Six containers. Documents General Norstad's dual role as NATO commander and Commanding General, United States European Command. Contains correspondence, messages, speeches, and printed data. Of particular interest is material concerning the use of United States military personnel in the production, of "The Longest Day", the controversy over General Edwin Walker's allegations against the armed forces newspapers, Overseas Weekly, and the appointment of General Hans Speidel and Commander, Land Forces, Central Europe. Arranged alphabetically by name of organization.

57-84 PERSONAL NAME SERIES. 1956-1962.

Twenty-eight containers. Consists of alphabetically arranged correspondence exchanged between General Norstad and official and personal associates during his tenure as SACEUR. Reflects both Norstad's duties at SHAPE and as United States commanding officer. Correspondence is largely routine but does include items concerning NATO or US military policies and issues.

85-91 POLICY FILE SERIES, 1956-1962.

Seven containers. Comprised of materials extracted or copied from SHAPE files in order to form a collection documenting General Norstad's influence on the formulation of NATO policies. Consists of official correspondence, memoranda, memoranda of conversations, messages and reports which cover in depth major policy questions of concern to General Norstad at SHAPE. Arranged alphabetically by subject. About 80% of this series was classified at the time of processing.

92-94 SPEECH SERIES. 1956-1962

Three containers. Consists of a chronologically-arranged file of speeches and statements given by General Norstad while SACEUR, plus articles, correspondence and related materials.

95-113 SUBJECT SERIES. 1956-1962 .

Nineteen containers. Consists of correspondence, memoranda, memoranda of conversations, messages, working papers and printed matter. Concerns General Norstad's activities at SHAPE and at CINCEUR. Contains official documentation similar to that found in the Policy Series but it covers a wider range of topics. Over two-thirds of the series was still classified when the Norstad Papers were processed. Arranged alphabetically by subject and chronologically thereunder.

114-118 TRIP SERIES. 1956-1962.

Five containers. Contains correspondence, messages, schedules regarding General Norstad's trips as SACEUR. Arranged chronologically by trip.

119-147 MISCELLANEOUS SERIES. 1930-1987.

Twenty nine containers. This series covers various periods of General Norstad's career. All of his post-1962 files are found in this series as are the few pre-World War II items which he retained. Included here are his appointment books covering the years 1948-1977, correspondence, newsclippings, orders, speech background material, texts of speeches given in the United States, an oral history interview transcript, address cards, officer commissions, minutes of the meetings of the President's Commission on an All-Volunteer Armed Force, and a diploma. Subjects covered by correspondence include the Atlantic Council, the Republican Party's Critical Issues Council and Vietnam. Arranged alphabetically by subject.

LAURIS NORSTAD: Papers, 1930-87

CONTAINER LIST

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1 MEDITERRANEAN SERIES

 Subject Subseries

Admiration Society

Air Support & Employment of Air Forces

Arnold - Daily Operations Flash [messages to General Henry Arnold summarizing daily air force operations in the Mediterranean, 7 Apr - 13 July 1944]

Balkan Air Force 1944

[Bombing of Targets in the Balkans]

[Bombing of Targets in Southern Europe] (1)(2)

Cassino March 15, 1944

Coastal Air Force Operations Summaries February 1944

Conversations - Giles and Eaker

Flying Control Orders

Interdiction of Italian Railways

Messages - General Officers Bartron December 1943 Incoming

Messages - General Officers Bartron December 1943 Outgoing

Messages - General Officers Bartron January 1944 Outgoing

Messages - General Officers Born December 1943 Incoming (1)-(3)

2 Messages - General Officers Born December 1943 Outgoing

Messages - General Officers Born January 1944 Incoming (1)(2)

Messages - General Officers Born January 1944 Outgoing

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2 Messages - General Officers Cannon October-December 1943 Incoming
(cont.) Messages - General Officers Cannon October-December 1943 Outgoing

Messages - General Officers Cannon January 1944 Incoming
Messages - General Officers Cannon January 1944 Outgoing
Messages - General Officers Curtis January 1944 Incoming
Messages - General Officers Curtis January 1944 Outgoing
Messages - General Officers Doolittle December 1943 Incoming
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Messages - General Officers Eaker October 1943 Incoming
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Messages - General Officers House October-December 1943 Incoming
Messages - General Officers House October-December 1943 Outgoing
Messages - General Officers House January 1944 Outgoing
Messages - General Officers Monahan December 1943 Incoming
Messages - General Officers Monahan December 1943 Outgoing
Messages - General Officers Monahan January 1944 Incoming
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3 Messages - General Officers Saville October-December 1943 Incoming
Messages - General Officers Saville October-December 1943 Outgoing
Messages - General Officers Saville January 1944 Incoming

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| 3 (cont.) | Messages - General Officers Saville January 1944 Outgoing |
| | Messages - General Officers Spaatz November-December 1943 Incoming [includes Gen. Curtis messages] |
| | Messages - General Officers Spaatz December 1943 Outgoing [includes Gen. Curtis messages] |
| | Messages - General Officers Spaatz January 1944 Incoming [includes Gen. Eaker messages] |
| | Messages - General Officers Spaatz January 1944 Outgoing [includes Gen. Eaker messages] |
| | Messages - General Officers Timberlake October-December 1943 Incoming (1)(2) |
| | Messages - General Officers Timberlake October-December 1943 Outgoing |
| 4 | Messages - General Officers Timberlake January 1944 Incoming (1)(2) |
| | Messages - General Officers Timberlake January 1944 Outgoing |
| | Messages - General Officers Twining January 1944 Incoming |
| | Messages - General Officers Twining January 1944 Outgoing |
| | Messages - General Officers Williams October-December 1943 Incoming |
| | Messages - General Officers Williams October-December 1943 Outgoing (1)(2) |
| | Messages - General Officers Williams January 1944 Incoming |
| | Messages - General Officers Williams January 1944 Outgoing |
| | Messages - Miscellaneous January 1944 |
| | Messages - Relays October-December 1943 |
| | Messages - Relays January 1944 |
| | Minutes - Daily Staff Meeting February-May 1944 [air force supplies and operations; Yugoslav partisans] |

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(cont.) Minutes - Special Meetings February-April 1944 [planning for invasion of France; air support of OSS and SOE operations]
- Miscellaneous (1)-(4) [attacks on Axis oil refineries and air fields; operational statistics; analysis of enemy flak; effect on French civilian morale of bombing French installations; German chrome supply; air support of land war in Italy; Sardina; need for independent air force; Aegean situation; organization of air forces; rest camps for air combat crews]
- 5 Miscellaneous Messages, Correspondence, Photos, etc. (1)(2) [bombing operations; selection and analysis of targets; bombing of Balkan countries]
- Office Journal Entries [handwritten] Nov. 15, 1942-Feb. 21, 1943
- Office Journal Entries [typed] Nov. 15, 1942-Feb. 21, 1943
- Office Journal Entries [typed] Aug. 12, 1943-Jan. 16, 1944
- Operation Anvil - Final Plans (1)(2) [air support for invasion of Southern France]
- [Operation Diadem] [bombing of Italy, May 1944]
- Operation Frantic [cooperation with Russian in bombing of Eastern Europe, May 1944]
- Operation Torch - Air Corps Units on UK Convoys
- Operation Torch - AFHQ Miscellaneous [plans for treatment of civilian population]
- Operation Torch - AFHQ Operations Memoranda
- Operation Torch - AFHQ Signal Instructions
- Operation Torch - British Air Operational Plan
- Operation Torch - Center Task Force Field Order No. 1 (1)(2)
- Operation Torch - Center Task Force Field Order No. 1 Annex 2 Naval Orders
- 6 Operation Torch - Center Task Force Operations Memoranda
- Operation Torch - Center Task Force Outline Plans

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| 6 (cont.) | <p>Operation Torch - Charts</p> <p>Operation Torch - Coordination of Signal and Wireless Communications</p> <p>Operation Torch - First Armd Div C/C B Field Order No. 1</p> <p>Operation Torch - 503 Prcht Inf 2nd Bn Field Order No. 13</p> <p>Operation Torch - Naval Air Defense Orders</p> <p>Operation Torch - Naval Operation Orders (1)(2)</p> <p>Operation Torch - Oran Task Force Operation Plan</p> <p>Operation Torch - Outline Plans (1)-(3)</p> <p>Operation Torch - Paratroop Force Field Order No. 2</p> <p>Operation Torch - Paratroop Force Field Order No. 2a</p> <p>Operation Torch - Second Corps</p> <p>Operation Torch - Twelfth Air Force Field Order No. 1</p> <p>Operation Torch - Twelfth Air Force Field Order No. 1 Annex 4 (1) [signal instructions]</p> |
| 7 | <p>Operation Torch - Twelfth Air Force Field Order No. 1 Annex 4 (2)(3)</p> <p>Operation Torch - Twelfth Air Force Miscellaneous Data</p> <p>Operation Torch - Twelfth Air Force Special Signal Instructions</p> <p>Operation Torch - Twelfth Air Support Command Field Order No. 1</p> <p>Operations Analysis Reports</p> <p>Operations, Planning, etc.</p> <p>Operations to Russian Bases (U.S.)</p> <p>Personal (1)-(3)</p> <p>[Photographs of Bombing Raids]</p> |

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| 7 (cont.) | Pilotless Aircraft Reorganization of MAC [US-UK meetings re organization of air forces in Mediterranean area, 1943-44] Reorganization of MATS Russian - British Operations Visits of VIPs |
| 8 | Periodic Reports Subseries Air Forces General Information Bulletin No. 12 June 1943 Air Intelligence Weekly Summary Index to Nos. 1-52 1942-43 Air Intelligence Weekly Summary No. 24 April 24-30, 1943 Air Intelligence Weekly Summary No. 27 May 15-22, 1943 Air Intelligence Weekly Summary No. 28 May 22-28, 1943 Air Intelligence Weekly Summary No. 29 May 29-June 4, 1943 Air Intelligence Weekly Summary No. 31 June 12-18, 1943 Air Intelligence Weekly Summary No. 32 June 19-25, 1943 Air Intelligence Weekly Summary No. 33 June 26-July 2, 1943 Air Intelligence Weekly Summary No. 34 July 3-9, 1943 Air Intelligence Weekly Summary No. 35 July 10-16, 1943 Air Intelligence Weekly Summary No. 36 July 17-23, 1943 Air Intelligence Weekly Summary No. 55 December 6, 1943 Air Intelligence Weekly Summary No. 59 January 3, 1944 Air Intelligence Weekly Summary No. 62 January 24, 1944 Air Intelligence Weekly Summary No. 63 January 31, 1944 |

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| 8 (cont.) | Air Intelligence Weekly Summary No. 64 February 7, 1944 |
| | Air Intelligence Weekly Summary No. 65 February 14, 1944 |
| | Air Intelligence Weekly Summary No. 66 February 21, 1944 |
| | Air Intelligence Weekly Summary No. 67 February 28, 1944 |
| | Air Intelligence Weekly Summary No. 69 March 13, 1944 |
| | Air Intelligence Weekly Summary No. 70 March 20, 1944 |
| | Air Intelligence Weekly Summary No. 71 March 27, 1944 [includes index for numbers 53-65] |
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| 9 | Air Intelligence Weekly Summary No. 73 April 10, 1944 |
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- 9 Air Intelligence Weekly Summary No. 87 July 17, 1944
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- 10 Central Mediterranean Operational Summaries May 1944 (1)-(3)
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 Enemy Radar Intelligence Bureau Monthly Report No. 2 May 1944
- 11 Impact Vol. 1, No. 6 September 1943
 Impact Vol. 1, No. 7 October 1943
 Middle East Review No. 3 April-June 1943 [Royal Air Force publication]
 Monthly Statistical Summary No. 1 November 1943
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| 11 (cont.) | Operational and Intelligence Summaries Nos. 110-117 June 10-17, 1943 |
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| 13 | Status of Aircraft and Combat Crews Daily Reports June 1-19, 1943 Status of Aircraft and Combat Crews Daily Reports June 21-30, 1943 Status of Aircraft and Combat Crews Daily Reports July 1-7, 1943 Status of Aircraft and Combat Crews Daily Reports July 8-15, 1943 Status of Aircraft and Combat Crews Daily Reports July 19-22, 1943 |

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- 15 The Bombardment of Cassino March 15, 1944
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- Edgerton Flash Equipment for Night Photography May 5, 1944
- 16 Enemy Defenses Vol. I (1)-(3)
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- The Evolution of MAAF Intelligence (1)-(4) [includes copies of typical intelligence reports re V-2 rockets, development of jet aircraft, Japanese activities in Germany]
- 17 Ferryville Naval Base Bomb Damage Report
- Field Manual 31-35 The Tactical Air Force: Organization and Employment
- Field Manual 101-10 Air Staff Officers' Field Manual (1)-(3)
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- 20 PENTAGON SERIES
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- Atlantic Pact [organization of NATO; role of France and Canada]
- Atomic Bomb Projects [Air Force role in development and use of atomic bombs, 1945-46]
- Budget FY 1950 - Data Charts Gen. Norstad's Copy
- Budget FY 1950 - Data Charts Gen. Vandenberg's Copy
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- Map of Western Pacific
- Material for Talks with British on Middle East (1)-(4) [US-UK political and military interest in Greece, the Middle East and North African countries, 1947]
- McKelway, Lt. Col. St. Clair
- Memorandums for the Record [Korea; DDE; organization of Defense Dept; unification; British sale of jet engines to USSR; Greenland]
- [Military Forces in the Far East 1949]
- Miscellaneous 1950 (1)-(4) [US forces in England; budgeting for war reserves; Air Force role in Mutual Defense Assistance Program; Air Force personnel in Europe; SAC bases in UK and North Africa; psychological warfare in Germany; potential for Communist subversion in Europe and North Africa]
- Officer Personnel Act of 1947
- 22 Official - Classified - 1944 (1)(2) [20th Air Force; B-29 bomber; bombing of Japan; censoring news of Japanese suicide attacks]
- Official - Classified - 1945 (1)-(5) [bombing of Japan; B-29 bomber; bombing of Singapore and Hong Kong; 20th Bomber Command; post-war study of German air force; interest in military unification and an independent air force; post-war study of Japanese military organization]
- Official - Classified - 1946-1947 (1)-(3) [Fort Totten, NY; air force bases abroad; Philippines; Newfoundland; US-UK exchanges; military advisors to US delegation to UN; US military missions to foreign governments; Elliott Roosevelt and World War II photo reconnaissance of North Africa; use of French bases in North Africa; publicity of Air Reserve Program; Gen. Henry "Hap" Arnold; pre-Pearl Harbor photo reconnaissance of Japanese in the Pacific; Alaska]
- Official - Classified - 1948 [RAND Corp. and its study of air defense; inter-service cooperation]
- Official File 1949-1950 (1)-(4) [Korea; air force bases; Alaska; planning for future warfare; FY 1951 military budget planning; B-36 airplanes; CVA-58 supercarriers; strategic bombing; Norway; military exercises in Puerto Rico; RAND Corp.; Royal Air Force]

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 Personal - 1948 (1)-(3) [Norstad's views on organization of Defense Dept; logistics
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- 24 Personal - 1948 (4)-(6)

 Personal - 1949 (1)-(7) [Guatemala; Canada; US-UK cooperation; Norway; Brazil]

 [Record of Correspondence June 1946-Dec 1947] [includes memo by Norstad's
 secretary on the operation of his office]

 Report - Berlin Airlift

 Report - Exercise Swarmer

 Report - Incendiary Operations Phase Analysis

 Report - National Aviation Policy
- 25 Report - Secretary of the Air Force to the Secretary of Defense 1950

 Report - War Organization of Japan (1)(2)

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- 26 Speeches 1945 (1)(2) [B-29 bomber; 20th Air Force; bombing of Japan; universal
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- 27 Speeches 1950 [strategic planning]
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- TRIP FILES - General Gruenther 1951-56 [Germany] (1)-(3) [Conference on American Womens activities in Europe]
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- 37 INCOMING AND OUTGOING Dec 50 Thru Dec 51 (1)-(9) [Korea; Moroccan bases; Hungary & aircraft incident; atomic weapons; Oppenheimer group and strategy; command organization & channels]
- 1 Jan Thru 31 Aug 1952 (1)-(9) [command arrangements; French Morocco; NATO force goals; UK bases; atomic weapons; planning; Norway; communications]
- 38 1 Sep Thru 31 Dec 1952 (1)-(8) [command arrangements; nuclear weapons; France & Morocco; Italy; NATO strategy; air bases; NATO Status of Forces Agreement; Spain]
- 1 Jan Thru 30 June 1953 (1)-(6) [Spain; France & Morocco; Libya & Saudia Arabia; organization; Italy; F-86 aircraft; move of USAFE headquarters; NATO force requirements; atomic weapons; Germany; SAC mission]
- 1 Jul Thru 31 Dec 1953 (1)-(4) [Italy; Cyprus; SACEUR's mission; France; Morocco; missiles; bases; NATO command organization]
- 39 1 January 1954 Thru 31 December 1954 (1)-(5) [Belgium; Netherlands' Italy; NATO goals; Greece; France & Morocco; France and Indochina; Norway; aircraft and airbase matters]
- 1 January 1955 Thru 31 December 1955 (1)-(3) [Italy; Greece; missiles; air defense; German Air Force Chief of Staff]
- 1 Jan Thru 20 Nov 1956 (1)(2) [air defense; community relations; French and nuclear weapons; missiles; organization]
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EYES ONLY - FOLDER 7 [United States Air Force reorganization in Europe]

EYES ONLY - FOLDER 8 [correspondence with Col. Charles J.V. Murphy re
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EYES ONLY - FOLDER 9 [Letter from Gen. Wolfenbarger re opposition to Gen.
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EYES ONLY - FOLDER 10 [Letter from Lt. Gen. Craigie re personnel assignments]

EYES ONLY - FOLDER 11 [folder missing from file when papers were processed]

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| | <u>EYES ONLY - FOLDER 25</u> [M. Pleven and French political situation] |
| | <u>EYES ONLY - FOLDER 26</u> [reduction of manpower] |
| | <u>EYES ONLY - FOLDER 27</u> [Norstad letter to Hoyt Vandenberg re SACEUR-SAC relationship; Oppenheimer-Dubridge visit; miscellaneous] |
| | <u>EYES ONLY - FOLDER 28</u> [Gen. Twining and opposition to air force] |
| | <u>EYES ONLY - FOLDER 29</u> [SHAPE letter to Standing Group re force requirements] |
| | <u>EYES ONLY - FOLDER 30</u> (1)-(3) [Field Marshal Montgomery's papers matters] |
| 42 | <u>EYES ONLY - FOLDER 31</u> [Swedish territory] |
| | <u>EYES ONLY - FOLDER 32</u> [messages re Gen. Norstad at SHAPE and replacement for Gen. Handy] |
| | <u>EYES ONLY - FOLDER 33</u> [promotion of officers] |
| | <u>EYES ONLY - FOLDER 34</u> [study of war game] |
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| | <u>EYES ONLY - FOLDER 63</u> [Col. Birksted] |
| | <u>EYES ONLY - FOLDER 64</u> [Field Marshal Montgomery's memo on economics of Western defense] |
| | <u>EYES ONLY - FOLDER 65</u> [position of Director of Military Application] |
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AMERICAN CLUB IN COPENHAGEN, The

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AMERICAN RED CROSS, The (see also Gen. Alfred Gruenther)

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| | ATLAS (Magazine) Worley Publishing Co. New York, N.Y. |
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104 KENNEDY, JOHN F. US President (1)-(5)

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MCCONE, JOHN A., Director Central Intelligence Agency

MEMORANDUM FOR RECORD 1957-1958-1959 (1)-(8) [Command structure
French Fleet; France & NATO; forces; US-UK talks; missiles; Taiwan Straits;
individual country matters; NATO in general; Middle East & South Africa]

105 MEMORANDUM FOR RECORD II 1960-1961 (1)-(7) [Berlin; military matters;
NATO general; strategy; Turkey; nuclear matters; forces; individual countries]

MEMORANDUM FOR RECORD 1962 [Berlin; Chancellor Adenauer; Secretary-
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MEMORANDA FOR RECORD July-Dec 1958 (Col. F.T. Unger Executive to
SACEUR) (1)-(3) [missiles; USSR; forces; Greece; Italy; Turkey; Mediterranean
command]

MEMORANDUM FOR RECORD 1959 (Col. F.T. Unger) [Jan 1959-Jan 1960] (1)-
(4) [MC 70-missiles; command structure; France; USSR; Khrushchev visit to US;
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MEMORANDA FOR RECORD 1960 (Col. Unger, Col. Harry Critz) [military
assistance; exercises; Danish defense]

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| | PARIS- <u>MATCH</u> [Interview with Gen. Norstad] |
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- USAFE 18 Dec 56 (1)-(3) [Libya; nuclear weapons; IRBMs; air defense; report on Arab governments' attitudes]
- USAREUR Dec 57-30 Apr 62 (1)-(7) [Berlin; Berlin Wall; strategy; balance of military power]
- 113 USAREUR Apr 1962 (1)-(6)
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- 114 Gen Norstad's INAUGURAL TRIP FILES Vol I Nov. 56 - Feb 57 (1)-(6) [trips to Norway, Malta, Italy, United States, United Kingdom, Italy, Netherlands, Belgium, and Luxembourg]
- Gen Norstad's INAUGURAL TRIP FILES Vol II Mar 57 - June 57 (1)-(6) [trips to Turkey, Denmark, Germany, Portugal, Greece, the United States and the United Kingdom]
- Gen Norstad's INAUGURAL TRIP FILES Vol III June 57 - Nov 57 (1)-(5) [trips to Italy, Germany, Canada, United States, United Kingdom, Belgium, Netherlands]
- 115 TRIP FILES - SACEUR - 1958 (1)-(7) [trips to Germany, England, United States, Turkey, Greece, Scotland, Luxembourg, Malta, and the Netherlands]
- TRIP FILES - SACEUR - 1959 (1)-(7) [trips to United States, Portugal, England, Germany, France, Italy, Norway, Canada, and Denmark, Puerto Rico]
- SACEUR'S TRIP FILES Jan - June 1960 (1)-(5) [trips to London, Sheffield, Amsterdam, Milan, Verona, Denmark & Norway, United Kingdom, the United States, Malta, Naples, Turkey]
- 116 SACEUR'S TRIP FILES Jul - Dec 1960 (1)-(10) [trips to United Kingdom, Turkey, Denmark, United States, Italy, Germany, and Portugal]
- SACEUR'S TRIP FILES Jan - June 1961 (1)-(7) [trips to Germany, United States, England, Norway, Italy, Netherlands]
- SACEUR'S TRIP FILES - July - Dec 1961 (1)-(5) [trips to Germany, Belgium, Netherlands, Norway, Luxembourg, Greece, United Kingdom, United States]
- 117 SACEUR'S TRIP FILES - Jan Aug 1962 (1)-(7) [trips to Italy, Germany, France, United States, Turkey, United Kingdom, Canada]
- SACEUR'S FAREWELL VISITS TRIP FILE Aug- Oct 1962 - Jan 63 (1)-(8) [farewell visits to Netherlands, Germany, Italy, Greece, Turkey, Malta, England, Denmark, Belgium, Norway, Luxembourg, Portugal, and Canada; includes memorandum re political situation in Luxembourg in reference to military questions; Greece and Khrushchev's threats]

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- 117 TENTATIVE TRIPS (1) [Canadian Visits]
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 TENTATIVE TRIPS (3) [SACEUR'S TRIP FILE - MINNESOTA - FUTURE]
 [correspondence re Norstad and politics]

- 118 SACEUR's TRIPS 1957 - 1963 (1)-(6) [travel orders and trip plans]

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- 119 [Addresses]

 Appointment Book 1948

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 Appointments 1950 [loose pages from desk calendar, Oct. 15-Dec. 27, 1950,
 incomplete]

 Appointment Book 1951
- 120 Appointment Book 1952

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- 121 Appointment Book 1956

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- Atlantic Council of the U.S. [organization]
- Atlantic Council of the U.S. 1963 [letter from President Kennedy; meeting with Dean Rusk]
- Atlantic Council of the U.S. 1964-65 [policy statement; Charles De Gaulle]
- Atlantic Council 1966- Present [1979] [Tokyo Round of Trade agreements; President Carter & Turkey]
- Atlantic Council of U.S. Booklets (1)(2)
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- 127 Atlantic Institute 1963 - 1969 (1)(2) [John J. McCloy and Atlantic situation; Dirk Stikker, Dr. Kurt Birrenbach, Amb. Walter Dowling and other personalities]
- Atlantic Institute - Geneva Conference May 29 - June 1, 1966; Atlantic Cooperation & Economic Growth
- Atlantic Treaty Association
- Birthday greetings [messages from VIPs]
- Denison-Owens-Corning Lectures (1)-(4)
- Eisenhower Coin Legislation
- [Eisenhower Coin] Gen. Norstad's Statements before Congressional Committees May 1973
- Eisenhower College - Chairmanship, Board of Trustees
- Eisenhower College Commencement May 28, 1972
- Eisenhower College Commencement 1973
- Eisenhower College - Lyndon Johnson Correspondence

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- 128 Eisenhower Correspondence (1)-(4) [correspondence re Eisenhower Medical Center; Eisenhower Library; Eisenhower family; DDE comments on Stuart Symington, NATO]
- [Eisenhower - First Anniversary of Interment April 2, 1970]
- [Elizabeth, Queen - Visit 1957]
- ENGLAND (Personal Correspondence)
- [Family Business Matters]
- Form 5 - General Norstad (1)-(7) [reports listing Gen. Norstad's flying time, 1931-60]
- 129 FRANCE (Correspondence)
- General Advisory Committee on Arms Control and Disarmament (1)(4)
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- GREECE (Personal)
- The Greek Drama Personal and Confidential Report for General Norstad (1)-(3)
- 130 [Invitations, Menus, Programs 1946-49]
- [Invitations, Menus, Programs 1951]
- [Invitations, Menus, Programs 1955-56]
- [Invitations, Menus, Programs 1957]
- [Invitations, Menus, Programs 1958]
- [Invitations, Menus, Programs 1959]
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- MISCELLANEOUS ARTICLES, INTERVIEWS (1)-(3)
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THE NETHERLANDS (Personal) [Prince Bernhard & World Wildlife Fund]

Newspaper Clippings Mediterranean 1942-44

Newspaper Clippings Pacific 1944-45

132 Newspaper Clippings Pentagon 1945-50

Newspaper Clippings Attack on Bus in Berlin 1951

Newspaper Clippings NATO 1951-62

Newspaper Clippings Retirement 1963-88

Newspaper Clippings & Pictures 1945-51 (1)-(3)

Newspaper Clippings Norwegian Papers

133 Isabelle Norstad - Correspondence

Isabelle Norstad - Memorabilia

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ORBIS Project Orbis Inc. [medical assistance for sight problems in developing countries]

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134 Owens-Corning File #1 Biography (1)(2)

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135 Owens-Corning File #6 Far East Trip (1)(2)

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136 RED WING, MINNESOTA Gen. Norstad's Birthplace

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[Speech - Background] Senator Jackson's Committee March 11, 1963

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136 [Speech - Background] National Security Industrial Assc. March 28, 1963 - Forrestal
(cont.) Award

[Speech - Background] Academy of Political Science May 8 - Hotel Astor 1963

[Speech - Background] Williams College - June 9, 1963 Honorary Degree

[Speech - Background] Yale University - June 10, 1963 Honorary Degree

[Speech - Background] Northwestern University June 15, '63

[Speech - Background] Stanford University - June 16, 1963

[Speech - Background] Oxford University - June 26, 1963

[Speech - Background] Ditchley Foundation - October 18, 1963

[Speech - Background] World Affairs Council - Philadelphia October 21, 1963

[Speech - Background] American College of Surgeons San Francisco - October 31, 1963

[Speech - Background] English-Speaking Union- Montreal, November 21, 1963

[Speech - Background] Institute of World Affairs Pasadena, California, Dec. 2, 1963

[Speech - Background] California Institute of Technology, Pasadena, Calif.
December 3, 1963

[Speech - Background] World Affairs Council of Northern Calif. San Francisco --
December 5, 1963

[Speech - Background] Dawn Patrol Breakfast - Greater N.Y. Council Boy Scouts
Jan. 9, 1964

[Speech - Background] Air War College January 17, 1964

[Speech - Background] Reese Air Force Base February 5, 1964

[Speech - Background] Dallas Council on World Affairs February 6, 1964

[Speech - Background] Freedoms Foundation February 22, 1964

[Speech - Background] N.Y. Public Library April 22, 1964

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137 [Speech - Background] Annual Meeting Region X Boy Scouts - St. Paul, Minn. April
(cont.) 25, 1964

 [Speech - Background] World Trade Dinner Milwaukee Assn. Of Commerce May 21,
 1964

 [Speech - Background] McGill University - May 29, 1964 Honorary Degree

 [Speech - Background] Mt. Holyoke Commencement Address June 7, 1964

 [Speech - Background] Georgetown University June 8, 1964

 [Speech - Background] Bowling Green State University September 15 - 16, 1964

 [Speech - Background] Information for Mayo Centennial September 17, 18, 1964

 [Speech - Background] Founders Day - Mills College Oakland, Calif.- Oct. 24, 1964

 [Speech - Background] RCAF Staff College - Toronto November 16, 1964

 [Speech - Background] ARCS Foundation - November 20, 1964 Los Angeles Calif.

 [Speech - Background] NAM Luncheon - Waldorf Astoria December 3, 1964

 [Speech - Background] Cleveland Council on World Affairs March 4,5,6, 1965

 [Speech - Background] General Mark Clark Dinner May 18, 1965 - Columbia, S.C.

 [Speech - Background] Pawtucket - Blackstone Valley Chamber of Commerce -- June
 1, 1965

 [Speech - Background] Boy Scout Lunch-o-ree-Chicago Stanray Corporation Nov. 8,
 1965

 [Speech - Background] Life Insurance Assn. Of America New York, - Dec. 9, 1965

 [Speech - Background] American Assn. Of School Administrators February 15, 1966

 [Speech - Background] Commencement - Long Island University June 4, 1966

 [Speech - Background] Subcommittee on National Security & International
 Operations May 6, 1966

 [Speech - Background] Senate Foreign Relations Committee June 23, 1966

 [Speech - Background] Canadian Club of Toronto January 30, 1967

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- 138 [Speech - Background] Radio Free Europe Lunch/Speech March 17, 1967
- [Speech - Background] Bilderberg Conference - Cambridge March 31 - April 1, 2, 1967
- [Speech - Background] English-Speaking Union Providence Branch, May 23, 1967
- [Speech - Background] Westminster College June 4, 1967
- [Speech - Background] Business Outlook Conference Los Angeles Chamber of Commerce, November 8, 1967
- [Speech - Background] Illinois Manufacturers Assn. Chicago - Dec. 14, 1967
- [Speech - Background] Radio Free Europe Reception Los Angeles -- Feb 27, 1968
- [Speech - Background] Overseas Press Club April 3, 1968
- [Speech - Background] Military History Symposium USAS Academy - May 2, 1968
- [Speech - Background] National Veterans Award Birmingham - Nov. 10, 1968
- [Speech - Background] Missouri Bankers Association May 13, 1969
- [Speech - Background] International Advisory Board of Chemical Bank, New York Trust October 6, 1969
- [Speech - Background] Radio Free Europe Speech Greenville [South Carolina] - May 6, 1970
- [Speech - Background] National Assn. Of Business Economists Annual Meeting - Sept. 14, 1970
- [Speech - Background] National Industrial Conference Bd. "Business in 1971" Speech 9/24/70
- [Speech - Background] Gold Medal Awards Dinner Nat'l Institute of Social Sciences December 10, 1970
- [Speech - Background] Eisenhower Museum Dedication October 14, 1971
- [Speech - Background] Testimony Before House Subcommittee on NATO Commitments (12/6/71)
- [Speech - Background] Defiance College Commencement May 21, 1972

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- 138 [Speech - Background] Gettysburg College October 11-13, 1972
- [Speech - Background] Darmouth VII Conference December 3-7, 1972 [US-USSR relations]
- [Speech - Background] German Society For Foreign Affairs Oct. 10, 1973 [Middle East war]
- [Speech - Background] Salzburg Seminar in American Studies February 1974
- [Speech - Background] Norwegian-American Sesquicentennial October 10-14, 1975
- [Speech - Background] Dinard, France 6/6/76 Colloquium - DeGaulle - Talk, Also NATO visit [correspondence with Henry Kissinger and Alexander Haig re NATO]
- [Speech - Background] Conference on Evolution of National Military Establishment - G.C. Marshall Foundation - March 25-26, 1977 [copies of post-World War II JCS papers on National Military Establishment]
- [Speech - Background] Military Order of the Purple Heart Ft. Snelling, Minn. May 30, 1977
- 139 [Speech - Background] Geo. C. Marshall ROTC Award Conference April 13 - 16, 1981
- [Speech - Background] Leadership in NATO Conference Eisenhower Library (10/14-15/82)
- [Speech - Background] Honorary Degree - Salem College Gen. Norstad - 9/24/83
- General Norstad's Speeches (in U.S.) (1-21) 1957-1959 (1)-(3)
- General Norstad's Speeches (in U.S.) (22-50) 1959-1963 (1)-(5)
- 140 General Norstad's Speeches (No. 50 - 73) 9/30/63 - 12/14/67 (1)-(6)
- General Norstad's Speeches (No. 74 - 99) 1968-1977 (1)-(5)

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- 141 Sulzberger Correspondence [South Africa; Richard Nixon]

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 201 File #2 (1)-(3)
- 142 U.S. AIR FORCE (1)-(3)

 U.S. Air Force Oral History Interview with General Norstad Part I (1)-(4)

 U.S. Air Force Oral History Interview With General Norstad Part II (1)-(4)
- 143 VIETNAM (1)(2) [Stuart Symington's views; Council on Foreign Relations papers;
 correspondence from various individuals and organizations re Vietnam war plus
 newsclippings; 1967-1968]

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 WINSTON CHURCHILL MEMORIAL FUND 1966-1968
- 144 Address Index Card File A - K
- 145 Address Index Card File L - X-Y-Z
- 146 Press Reports of General Norstad's Farewell Visits

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 Second Lieutenant of Cavalry in the Regular Army of the United States (6/12/30)

 Second Lieutenant in the Air Corps, by transfer from the Cavalry, Regular Army of
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146 Ce Programme de la Soiree Offerte au Chateau de Versailles au Threatre Louis XV
(cont.) par le General De Gualle en L'Honneur de son Excelence Monsieur John F. Kennedy
le Jeudi Ier Juin 1961

Photograph: The White House General Advisory Committee on Arms Control and
Disarmament-Meeting with the President March 21, 1972

List of Books transferred to NLE Book Collection

147 Lauris Norstad's diploma from the United States Military Academy - 1930 [oversize]

END OF CONTAINER LISTS